# Texas City Independent School District Hayley Elementary

2020-2021 Goals/Performance Objectives/Strategies



## **Mission Statement**

Empowering Young Minds; Developing Good Citizens

## Vision

La Marque Primary will establish and maintain a safe, nurturing environment where each student's self esteem is fostered by positive peer and staff relationships. We strive to have parents, teachers and community members actively involved in our students' learning.

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#### Goals

Goal 1: The percentage of 3rd grade students that score meets grade level or above on STAAR Reading will increase to the following by June 2024 3rd grade reading increase from 12% to 25% 5th grade reading increase from 25% to 35%

**Performance Objective 1:** At Hayley, we will increase the percentages of students performing at meets and above on the 2021 STAAR Reading Assessment from 12% to 18% in 3rd grade.

**Evaluation Data Sources: 2021 Grade 3 STAAR Reading** 

Strategy 1: Teachers will participate in Balanced Literacy Professional Development with Gretchen Childs.		Revi	ews		
<b>Strategy's Expected Result/Impact:</b> Improve Teacher capacity for rigor and differentiation in Reading instruction/Students reading fluency and comprehension will increase.		Formative			
Staff Responsible for Monitoring: Principal-Patti Martin	Nov	Jan	Mar	June	
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction					
Strategy 2: Teachers will participate in Visible Learning Professional Development with Steve Ventura.	Reviews Formative			Reviews	
<b>Strategy's Expected Result/Impact:</b> Improved Teacher Capacity, Teacher Clarity & Self-Efficacy/Increased student learning and academic performance				Summative	
Staff Responsible for Monitoring: Principal-Patti Martin	Nov	Jan	Mar	June	
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction					
Strategy 3: ELAR instructional specialist modeling and coaching for Balanced Literacy/Guided Reading in classrooms.		Revi	ews		
<b>Strategy's Expected Result/Impact:</b> Teacher capacity will grow/Students reading fluency and comprehension will increase.		Formative		Summative	
Staff Responsible for Monitoring: ELAR Specialist-Elena Trevino Principal-Patti Martin	Nov	Jan	Mar	June	
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction	0%				

Strategy 4: Instructional Leaders and Teachers will participate in data review/instructional planning meetings and set		Rev	iews	
performance goals with students.	]	Formative		Summative
Strategy's Expected Result/Impact: Increased student learning/Improved Student performance	<b>N</b> T		3.5	
Staff Responsible for Monitoring: ELAR Instructional Specialists-Elena Trevino Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
No Progress Accomplished — Continue/Modify	Discontinue			

Goal 1: The percentage of 3rd grade students that score meets grade level or above on STAAR Reading will increase to the following by June 2024 3rd grade reading increase from 12% to 25% 5th grade reading increase from 25% to 35%

**Performance Objective 2:** At Hayley, we will increase the percentages of students performing at meets and above on the 2021 STAAR Reading Assessment from 25% to 28% in 5th grade.

Evaluation Data Sources: 2021 Grade 5 STAAR Reading

Strategy 1: Teachers will participate in Balanced Literacy Professional Development with Gretchen Childs.		Revi	iews	
<b>Strategy's Expected Result/Impact:</b> Improve Teacher capacity for rigor and differentiation in Reading instruction/Students reading fluency and comprehension will increase.		Formative		Summative
Staff Responsible for Monitoring: Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 2: Teachers will participate in Visible Learning Professional Development with Steve Ventura.		Revi	iews	
<b>Strategy's Expected Result/Impact:</b> Improved Teacher Capacity, Teacher Clarity & Self-Efficacy/Increased student learning and academic performance		Formative		Summative
Staff Responsible for Monitoring: Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 3: ELAR instructional specialist modeling and coaching for Balanced Literacy/Guided Reading in classrooms.				
<b>Strategy's Expected Result/Impact:</b> Teacher capacity will grow/Students reading fluency and comprehension will increase.	Formative			Summative
Staff Responsible for Monitoring: ELAR Specialist-Elena Trevino Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 4: Instructional Leaders and Teachers will participate in data review/instructional planning meetings and set		Revi	iews	
performance goals with students.  Strategy's Expected Result/Impact: Increased student learning/Improved Student performance		Formative		Summative
Staff Responsible for Monitoring: ELAR Instructional Specialists-Elena Trevino Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
No Progress Accomplished — Continue/Modify	Discontin	ue		

**Goal 2:** The percentage of 3rd grade students that score meets grade level or above on STAAR Math will increase from 3rd grade math 16% to 30% by June 2024 5th grade math 27% to 35% by June 2024

**Performance Objective 1:** At Hayley, we will increase the percentages of students performing at meets and above on the 2021 STAAR Math Assessment from 16% to 20% in 3rd grade.

**Evaluation Data Sources: 2021 Grade 3 STAAR Mathematics** 

Strategy 1: Teachers will participate in Visible Learning Professional Development with Steve Ventura.		Rev	iews	
<b>Strategy's Expected Result/Impact:</b> Improved Teacher Capacity, Teacher Clarity & Self-Efficacy/Increased student learning and academic performance		Formative		Summative
Staff Responsible for Monitoring: Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 2: Math instructional specialist modeling and coaching in math classrooms for rigor and differentiation.		Rev	iews	
<b>Strategy's Expected Result/Impact:</b> Teacher capacity will increase/Math concepts being taught with more rigor and differentiation.		Formative		Summative
Staff Responsible for Monitoring: Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 5: Effective Instruction	0%			
<b>Strategy 3:</b> We will implement the use of interactive Math journals, Math anchor charts and Math manipulatives in instruction.				
<b>Strategy's Expected Result/Impact:</b> Students will develop a deeper understanding and internalize Math concepts and problem-solving strategies.		Formative		Summative
<b>Staff Responsible for Monitoring:</b> Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction	0%			
Strategy 4: Instructional Leaders and Teachers will participate in data review/instructional planning meetings and set		Rev	iews	
performance goals with students.  Strategy's Expected Result/Impact: Increased student learning/Improved Student performance		Formative		Summative
Staff Responsible for Monitoring: Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction	0%			
No Progress Continue/Modify	Discontinu	e		

**Goal 2:** The percentage of 3rd grade students that score meets grade level or above on STAAR Math will increase from 3rd grade math 16% to 30% by June 2024 5th grade math 27% to 35% by June 2024

**Performance Objective 2:** At Hayley, we will increase the percentages of students performing at meets and above on the 2021 STAAR Math Assessment from 27% to 30% in 5th grade.

**Evaluation Data Sources: 2021 Grade 3 STAAR Mathematics** 

Strategy 1: Teachers will participate in Visible Learning Professional Development with Steve Ventura.		Rev	iews	
<b>Strategy's Expected Result/Impact:</b> Improved Teacher Capacity, Teacher Clarity & Self-Efficacy/Increased student learning and academic performance		Formative		Summative
Staff Responsible for Monitoring: Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 2: Math instructional specialist modeling and coaching in math classrooms for rigor and differentiation.		Rev	riews	
<b>Strategy's Expected Result/Impact:</b> Teacher capacity will increase/Math concepts being taught with more rigor and differentiation.		Formative		Summative
Staff Responsible for Monitoring: Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 5: Effective Instruction				
<b>Strategy 3:</b> We will implement the use of interactive Math journals, Math anchor charts and Math manipulatives in instruction.	Reviews			
<b>Strategy's Expected Result/Impact:</b> Students will develop a deeper understanding and internalize Math concepts and problem-solving strategies.	Formative			Summative
Staff Responsible for Monitoring: Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 4: Instructional Leaders and Teachers will participate in data review/instructional planning meetings and set		Rev	riews	
performance goals with students.  Strategy's Expected Result/Impact: Increased student learning/Improved Student performance		Formative		Summative
Staff Responsible for Monitoring: Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
No Progress Accomplished — Continue/Modify	Discontinu	ie		

**Goal 3:** Compared to state standards, all TCISD campuses will close the learning gap for each student group on state assessments by meeting or exceeding established targets.

**Performance Objective 1:** At Hayley, we will increase the percentage of African American students performing at approaches and above on the 2021 STAAR Reading Assessment from 39% to 55%.

Evaluation Data Sources: 2021 Grades 3-5 STAAR Reading

Strategy 1: Instructional Leaders and Teachers will participate in data review/instructional planning meetings and set		Rev	iews	
performance goals for student groups and with individual students.	J	Formative		Summative
Strategy's Expected Result/Impact: Increased student learning/Improved student group performance				
Staff Responsible for Monitoring: Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
No Progress Accomplished — Continue/Modify	Discontinue			

**Goal 3:** Compared to state standards, all TCISD campuses will close the learning gap for each student group on state assessments by meeting or exceeding established targets.

**Performance Objective 2:** At Hayley, we will increase the percentage of Economically Disadvantaged students performing at approaches and above on the 2021 STAAR Reading Assessment from 42% to 55%.

Evaluation Data Sources: 2021 Grades 3-5 STAAR Reading

Strategy 1: Instructional Leaders and Teachers will participate in data review/instructional planning meetings and set		Rev	iews	
performance goals for student groups and with individual students.	]	Formative		Summative
Strategy's Expected Result/Impact: Increased student learning/Improved student group performance				_
Staff Responsible for Monitoring: Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
No Progress Continue/Modify	Discontinue	:		

**Goal 3:** Compared to state standards, all TCISD campuses will close the learning gap for each student group on state assessments by meeting or exceeding established targets.

**Performance Objective 3:** At Hayley, we will increase the percentage of Economically Disadvantaged students performing at approaches and above on the 2021 STAAR Reading Assessment from 42% to 55%.

Evaluation Data Sources: 2021 Grades 3-5 STAAR Reading

Strategy 1: Instructional Leaders and Teachers will participate in data review/instructional planning meetings and set		Rev	iews	
performance goals for student groups and with individual students.	I	Formative		Summative
Strategy's Expected Result/Impact: Increased student learning/Improved student group performance				
Staff Responsible for Monitoring: Math Interventionist-Kim Porter Principal-Patti Martin	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
No Progress Accomplished — Continue/Modify	Discontinue			

**Goal 4:** The District will establish and all TCISD campuses and departments will implement a comprehensive plan to create and maintain safe and secure schools and facilities throughout the district.

**Performance Objective 1:** Hayley Elementary Discipline/Counselor referrals will be reduced by at least 50% in the 2020-21 school year compared to the 2019-20 school year

Evaluation Data Sources: PIEMS Discipline Data

**Goal 5:** The District will provide resources and all TCISD campuses will implement programs to appropriately address the psychological, social and behavioral needs of TCISD students. The success of such programs to be measured by a reduction in bullying incidents and a decrease in student discipline referrals.

Performance Objective 1: Hayley Elementary will decrease the number of discipline referrals by at least 25% in the 2020-2021 school year

**Evaluation Data Sources:** 20-21 Discipline Data

Strategy 1: Hayley elementary staff will implement the use of Conscious Discipline strategies along with a school-wide		Revi	iews	
discipline plan following the TCISD Student Code of Conduct	] 1	Formative		Summative
Strategy's Expected Result/Impact: Decreased discipline referrals/Increased student self-regulation	Nav	I.a.u.	Ман	Tuna
Staff Responsible for Monitoring: Behavior Coordinator-Kelley Sullivan Counselor-Mylashia Lightfoot	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 3.2 - <b>TEA Priorities:</b> Improve low-performing schools - <b>ESF Levers:</b> Lever 3: Positive School Culture	0%			
No Progress Accomplished — Continue/Modify	Discontinue			

**Goal 6:** The District will provide resources and all campuses will implement positive behavior strategies that decrease student discipline referrals resulting in ISS, OSS and discretionary placements to DAEP.

**Performance Objective 1:** Hayley Elementary will decrease the number of discipline referrals, ISS and OSS placements by at least 25% in the 2020-2021 school year

Evaluation Data Sources: 20-21 Discipline Data

Strategy 1: Hayley elementary staff will implement the use of the Character Strong program along with a school-wide		Revi	ews	
discipline plan		Formative		Summative
Strategy's Expected Result/Impact: Decreased discipline referrals/Increased student self-regulation Staff Responsible for Monitoring: Behavior Coordinator-Kelley Sullivan Counselor-Mylashia Lightfoot	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 3.2 - <b>TEA Priorities:</b> Improve low-performing schools - <b>ESF Levers:</b> Lever 3: Positive School Culture				
trategy 2: Hayley elementary staff will implement the use of Conscious Discipline strategies along with a school-wide		Reviews		
discipline plan following the TCISD Student Code of Conduct	Formative			Summative
Strategy's Expected Result/Impact: Decreased discipline referrals/Increased student self-regulation	Nov	Ion	Man	Inno
Staff Responsible for Monitoring: Behavior Coordinator-Kelley Sullivan Counselor-Mylashia Lightfoot	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 3.2 - <b>TEA Priorities:</b> Improve low-performing schools - <b>ESF Levers:</b> Lever 3: Positive School Culture				
No Progress Accomplished — Continue/Modify	Discontinue	<u>,</u>		

**Goal 7:** The District will attract and retain highly qualified, talented employees who demonstrate the willingness and ability to advance the academic achievement of all TCISD students and bring pride to the community.

Performance Objective 1: Teachers participate PLC meetings to collaboratively effectively and improve student learning

Strategy 1: Principal and Instructional Specialist attend Solution Tree PLCs at Work professional development.		Revie	ews	
Strategy's Expected Result/Impact: Increased teacher self-efficacy and capacity	Fo	rmative		Summative
Staff Responsible for Monitoring: Principal-Patti Martin	Nov	Ion	Mar	June
<b>Title I Schoolwide Elements:</b> 2.5 - <b>TEA Priorities:</b> Improve low-performing schools - <b>ESF Levers:</b> Lever 2: Effective, Well-Supported Teachers	0%	Jan	Wiai	June
No Progress Accomplished — Continue/Modify	Discontinue			

Goal 8: Members of the District leadership team will maintain a positive image with all stakeholder groups throughout the community.

Performance Objective 1: Collaboration and communication will be improved throughout the school community.

**Evaluation Data Sources:** Parent & Student Surveys

Strategy 1: Partnership with Junior League of Galveston County for tutoring, resources and parental	Reviews			
involvement activities.	Fo	ormative		Summative
Strategy's Expected Result/Impact: Increased participation in school-wide activities/events				
Staff Responsible for Monitoring: School Counselor-Mylashia Lightfoot	Nov	Jan	Mar	June
<b>Title I Schoolwide Elements:</b> 3.1 - <b>TEA Priorities:</b> Improve low-performing schools - <b>ESF Levers:</b> Lever 3: Positive School Culture	0%			
No Progress Accomplished — Continue/Modify	Discontinue			